NATUZZI

NOTICE OF CALL

ORDINARY AND EXTRAORDINARY SHAREHOLDERS' MEETING

To the holders of American Depositary Receipts ("ADRs") of Natuzzi S.p.A. (the "Company").

Notice is hereby given that the Ordinary and Extraordinary Shareholders' Meeting of the Company will be held **at its executive offices at Santeramo in Colle (BA), Italy, Via Iazzitiello 47**, on November 23, 2026 (first call) and, if necessary, on November 25, 2026 (second call), at 12:00 p.m. (Italian time), in order to consider and vote upon the following

item on the agenda (ordinary part):

1. Appointment of a member of the Board of Statutory Auditors following the resignation of a Statutory Auditor and the Alternate Auditor's unavailability to serve; related and consequential resolutions.

items on the agenda (extraordinary part):

1. Elimination of the indication of the nominal value of the shares; related and consequential resolutions.
2. Capital increase for consideration, in cash, on an indivisible basis, with the exclusion of pre-emptive rights pursuant to Art. 2441, paragraph 5, of the Italian Civil Code, as reserved for INVEST 2003 S.r.l., for a total amount of EUR 17,499,998.73, including share premium; related and consequential resolutions.
3. Delegation of authority to the Board of Directors, pursuant to Art. 2443 of the Italian Civil Code, to increase the share capital for consideration, in cash, on a divisible basis, to be offered on a pre-emptive basis to those entitled thereto, on one or more occasions, by December 31, 2029, up to a maximum amount of EUR 15,000,000, including share premium; related and consequential resolutions.
4. Delegation of authority to the Board of Directors, pursuant to Art. 2443 of the Italian Civil Code, to increase the share capital for consideration, in cash, on a divisible basis, to be offered on a pre-emptive basis to those entitled thereto, on one or more occasions, by December 31, 2029, up to a maximum amount of EUR 65,000,000, including share premium; related and consequential resolutions.

Attendance at the Shareholders' Meeting

Pursuant to Article 24.1 of the By-laws, holders of ordinary shares are entitled to attend the Shareholders' Meeting, provided that they deposit their shares (or share certificates) at least five days before the date scheduled for the Shareholders' Meeting on first call, in order to establish their entitlement to attend and vote. The shares may be withdrawn immediately after the deposit has been made.

Holders of ADRs

Holders of ADRs listed on the New York Stock Exchange, each representing five ordinary shares of Natuzzi S.p.A., who are registered as of **November 5, 2026** in the relevant register maintained by BNY Mellon, as depositary bank for the ADRs, shall be entitled to attend the Shareholders' Meeting and appoint a proxy to vote on their behalf, subject to compliance with the deposit and registration requirements set out in the ADR Deposit Agreement. Such holders may also attend the Shareholders' Meeting in person upon written request to BNY Mellon, including where they have appointed a voting proxy.

Natuzzi S.p.A.

Pasquale Natuzzi
Chairman of the Board